



# Faster Construction Projects with CPM Scheduling

*Murray Woolf*

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## **COMPLETE YOUR CONSTRUCTION PROJECTS FASTER - USING THE LATEST CONCEPTS IN PERFORMANCE CONTROL**

A comprehensive review that gives you insight into the latest innovations in network-based project planning, scheduling, and control...saving you time and money on all construction projects.

*Faster Construction Projects with CPM Scheduling* contains a full explanation of the new and innovative Scheduling Practice Paradigm, and translates it into tangible steps you can use to create powerful project schedules designed to boost productivity on any job. Completely compatible with the Collaborative Model, the new Scheduling Practice Paradigm provides, commitment planning, execution scheduling, and comprehensive performance control.

Written in a friendly, conversational style, this ultimate guide explains:

- The new Scheduling Practice Paradigm: terminology, specialties, roles, and deliverables
- How dilemma forecasting can help you predict delays before they occur
- How to use change optimization processes for maximum project benefit
- How to produce a project schedule, including logic development sessions
- Helpful guidelines for performance recording
- Hundreds of “tricks of the trade” from a 30-year Scheduling veteran

Inside:

Keeping Your Eye on the Donut: The Allure of the Project Schedule • Understanding the Scheduling Theater • Why Our Schedules Disappoint Our Customers • The Changing Style of Project Management • Creating a Penchant for Change: The New Scheduling Practice Paradigm • Introduction to Dilemma Control • Introduction to Momentology • Recap of New Concepts and Terminology • The Scheduling Practice and Faster Projects • Preserving Project Schedule Integrity: Anatomy of a Schedule • Working at Cross-Purposes • Execution Scheduling and Performance Control: Schedule Design • Schedule Development • Schedule Components • Performance Reporting • Performance Control • Epilogue: Creating Schedules They'll Actually Want to Use!

**Praise for *Faster Construction Projects with CPM Scheduling*:**

“[A] very strong addition to our knowledge about construction contracting and project scheduling.” **Matt Stevens, Author, *Managing a Construction Firm on Just 24 Hours a Day***

“This is a seminal work which will shape this industry for generations to come.” **Keith Pickavance, Senior Vice President, Hill International**

“Momentum Management may well be the most practical and straight-forward concept devised to date.”

**Mike Hopkins, Vice President, Fluor,**

”I felt that the subject matter and style were appropriate for any scheduler who has “been in the trenches” more than a couple of times. After twenty plus years of scheduling, I was pleased to find that I was not out in a foxhole by myself.” **Ted Douglas, President, ACTPMA, LLC**

“I told my boss that we will need to purchase a copy for every scheduling person at Alpha, due to the technical and practical accuracy and clarity.” **Chris Carson, Corporate Director of Project Controls, Alpha Corporation**

“I was glad to see this in print. Many people monitor a schedule strictly by float and don’t understand that there is so much more involved in the analysis of a schedule that just looking at float or even earned value. I would recommend this book to all of the classes that I teach.” **Jeff Huneycutt, US Army Corps of Engineers, Savannah District**

“I am just glad that I am not alone in the way I see the project controls business. I would like to buy a couple copies of the book for the staff to reads.” **Craig Olsen, President, Scheduling Consultants, Ltd.**

“The book makes some very good points that the novice or even seasoned practitioner should read.” **Keith Howard, Motorola Inc.**

“Just two weeks ago I was asked to recommend a quality book on scheduling practices. I suggested Murray's, even though the requestor doesn't work in construction. It's the book I turn to when I want to know the ‘right’ way to assemble and manage a schedule as well as the reasoning behind that practice. It also provides a candid look at the weaknesses of our current processes and recommendations for an improved path forward.” **David Kaiser, President, Schedule Associates**

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